# NATIONAL UNIVERSITY OF LESOTHO INSTITUTE OF EXTRA-MURAL STUDIES BACHELOR OF NURSING SCIENCE

BMN2304: QUALITY MANAGEMENT IN NURSING

JANUARY 2023 MARKS: 100 TIME: 3 HRS

#### **INSTRUCTIONS**

- 1. Read instructions carefully
- 2. Answer **ALL** questions
- 3. Write your student number on your answer sheet

#### **QUESTION 1**

a) In nursing management, utilization management can be described as the planning, organizing, directing and controlling of the health care product in a cost-effective manner while maintaining quality of patient care. Explain why you, as a health services manager, want to start or extend a quality management programme in the health service where you are a leader.

(15 Marks)

b) Philip Crosby's approach to quality focuses mainly on top management and stresses that profits will increase as quality improves. State Crosby's approach to quality.

(10 Marks)

#### **QUESTION 2**

- a) When starting with their activities, the quality management committee should first do a profile analysis of the patients, community or clients who are making use of the service. Explain to your colleagues the usefulness of obtaining data about staff.
  (15 Marks)
- b) The quality improvement committee usually formulates a policy during the formulation phase. Describe the variables which you could use to evaluate the quality management programme in your health service.

(10 Marks)

### **QUESTION 3**

Discuss the factors which are necessary in order to achieve patient satisfaction with nursing care as identified by Roos (1999).

(25 Marks)

## **QUESTION 4**

Explain the steps involved in the FOCUS-PDCA method of developing and implementing a performance improvement plan.

(25 Marks)